

**10<sup>th</sup> GOVERNING BOARD MEETING**  
**EUROPEAN STUDIES INSTITUTE**  
**Moscow, 26 October 2009**

**MINUTES**

**DRAFT AGENDA**

- 1. Ongoing matters, related to the European Studies Institute (ESI) activities**
  - 1.1. Report by the Director of the ESI**
  - 1.2. Students' enrollment for 2009/2010 academic year**
  - 1.3. Summer-time and ongoing training courses for the ESI students**
  - 1.4. ESI Regional strategy activities**
  - 1.5. Curriculum for the 1<sup>st</sup> semester of the 2009/2010 academic year**
  - 1.6. Options for the realization of the ESI Development strategy and their reflection in the ESI budget for 2010 - 2013**
  - 1.7. Confirmation of the composition of the ESI Governing Board Working group on publication and visibility policy (Krasimir Nickolov, Gerhard Hafner, Alexander Zagorskiy, Nickolai Kaveshnikov) and a strategy of its activities**
- 2. Preparation for the meeting with the President of the Russian Federation**
  - 2.1. The up-to-date information about the order of the meeting**
  - 2.2 Confirmation of two members of the Governing Board, who would be able to address to the President on behalf of the Governing Board**
  - 2.3. Exchange of opinions on items, worth discussing with the Head of the Country**

**OR**

## 2. Contribution of the European Studies Institute to the dialogue between Russia and the European Union

### **PARTICIPANTS**

#### **Members of the Governing Board from the Russian Federation**

<b>Mr. Sergey PRIKHODKO</b>	<b>Aid to the President of the Russian Federation</b>
<b>Mr. Alexander GRUSHKO</b>	<b>Deputy Minister of Foreign Affairs of the Russian Federation</b>
<b>Mr. Sergey KRASILNIKOV</b>	<b>Head of Division of the Foreign Economic Relations Department at the Ministry of Economic Development of Russia on behalf of the Director of the Foreign Economic Relations Department at the Ministry of Economic Development of Russia Elena Danilova</b>
<b>Mr. Ivan IVANOV</b>	<b>Leading scientific specialist of the Institute of Europe of the Russian Academy of Sciences, Academician of the Russian Academy of Sciences</b>
<b>Mr. Anatoly TORKUNOV</b>	<b>Rector of MGIMO (University), Academician of the Russian Academy of Sciences</b>
<b>Mr. Alexander FILIPPOV</b>	<b>Head of Division of Multilateral Cooperation and International Organizations, Ministry of Education and Science of the Russian Federation on behalf of the Director of the Department of International Cooperation in Education and Science Vladislav Nichkov</b>
<b>Mr. Mark ENTIN</b>	<b>Director of the European Studies Institute (ESI), Professor</b>

**Mrs. Tamara SHASHIKHINA Deputy Director of the ESI, PhD**

**Members of the Governing Board from the European Union**

<b>Mr. Eiki BERG</b>	Professor of International relations, Department of Political Sciences, University of Tartu
<b>Mr. Manuel de la CAMARA</b>	Counsellor-Minister, Embassy of the Kingdom of Spain to the Russian Federation
<b>Mr. Tomas BERTELMAN</b>	Ambassador Extraordinary and Plenipotentiary of the Kingdom of Sweden to the Russian Federation
<b>Mr. Daniel TARSCHYS Mr.</b>	Professor of Political Sciences and Public Administration, Stockholm University
<b>Jaap Willem De ZWAAN</b>	Director of the Netherlands Institute of International relations "Clingendael" in Hague

Observers

<b>Mr. Fernando VALENZUELA</b>	Head of Delegation of the European Commission to the Russian Federation
<b>Mr. Etienne CLAEYE Mr.</b>	Head of Unit, Delegation of the European Commission to the Russian Federation
<b>Nicola SCARAMUZZO</b>	Project Officer, EU-Russia Cooperation Programme, Delegation of the European Commission to the Russian Federation
<b>Mrs. Annouchka NABOKOFF</b>	Project Manager, Development Office, College of Europe (Bruges)

Absent

<b>Mr. Dimitrios TRIANTAPHYLLOU</b>	Director General of the International Centre for Black Sea Studies (ICBSS), Athens
<b>Mr. Klaus SEGBERS</b>	Professor for Political Science, Director of the Center for Global Politics, Dean of the Institute for East European Studies, Freie Universitaet Berlin

**Mr. Gerhard HAFNER**

Professor of International Law, Faculty of Law,  
University of Vienna

Guests

**Mr. Jean CADET**

Ministre Plénipotentiaire, Conseiller Maître en  
service extraordinaire à la Cour des comptes,  
France

**Issues submitted for discussion & decisions**

*Sergey Prikhodko:* In accordance with a Draft Agenda, of which the participants were notified, suggested that the organizational issues, namely the appointment of the Deputy Chairman of the Governing Board, the composition of the Bureau of the Governing Board and elections of the ESI Director, should be dealt with first. On the second item of the Agenda suggested restricting the discussion to the exchange of views about feasible would-be contribution of the ESI to strengthening relations between Russia and the European Union.

Suggested the Ambassador of Spain to the Russian Federation, as representative of the country taking over the Presidency in the European Union, be appointed Deputy Chairman of the Governing Board on rotation basis.

Suggested the Chairman of the Governing Board and the Deputy Chairman, the Head of the Delegation of the European Commission to the Russian Federation, the Rector of the MGIMO-University and the Director of the ESI become members of the Bureau ex-officio.

Suggested the current ESI Director professor Mark Entin be re-elected for the next three-year period.

In the course of the discussion the above proposals were supported. Furthermore the idea to look for an EU candidate to the additional position of a Deputy Director of the ESI was approved unanimously.

**The Governing Board took following decisions:**

1. To ask the Ambassador of Spain to the Russian Federation to take over the responsibilities of the Deputy Chairman of the ESI Governing Board.
2. To Approve the Bureau of the ESI Governing Board in the composition of the Chairman of the ESI Governing Board and the Deputy Chairman, the Head of the Delegation of the European Commission to the Russian Federation, the Rector of the MGIMO-University and the Director of the ESI.

3. By unanimous vote to elect the current Director of the ESI professor Mark Entin to the position of the Director of the ESI for the next three-year period.

### **Report by the ESI Director**

The re-elected Director of the ESI Mark Entin spoke **on the first item of the Agenda**. He gave detailed explanation concerning the actions taken by the ESI Administration in pursuance of its main activities: Master's program, short-term courses and conferences, Regional strategy, enlarged publishing activity and public relations.

He suggested that positive practices of training sessions for students and young tutors of the ESI at the Vienna Diplomatic Academy and the College of Europe in Bruges be continued on a permanent basis. He spoke about the planned training sessions upon invitations of Swedish and Spanish Presidencies in the European Union, and about the past and future short-term courses.

As an illustration of conferences that were held by the ESI he highlighted the series of events dedicated to the ESI third anniversary.

Regarding the ESI Regional Strategy, he stressed that its main purpose was to create and reinforce the ESI educational potential in Russian regions, in order to allow it to conduct training and retraining of civil servants jointly with the largest regional universities for the benefit of the cooperation with the EU and its Member States.

He attracted attention of the Governing Board members to the fact that the recently published manual on "Evolution of the European Union law up to 2017" and issues of the "All Europe" magazine may be viewed as a visibility action of the Institute's publications.

Sergey Prikhodko, Fernando Valenzuela, Jaap De Zwaan, Anatoly Torkunov, Ivan Ivanov, Tomas Bertelman, Manuel de la Camara, Daniel Tarschys, Alexander Grushko, Alexander Filippov, Eiki Berg, and Jean Cadet participated in a subsequent **discussion**. They made the following proposals:

- To discuss the remaining issues in a brainstorming format, without taking formal decisions at the current meeting;
- To involve an increased number of highly professional lecturers from the EU countries;
- To involve practicing lawyers from the EU countries together with academicians;
- To actively involve professors from the EU countries in the ESI regional activities;

- To pay a growing attention to the ESI regional activities, intensify work on the implementation of the Regional strategy;
- To focus on forming up the ESI regional educational potential as a basis for implementation of its Regional strategy;
- To think whether it is appropriate to establish a special working group or committee with participation of the Governing Board members on intensified implementation of ESI Regional strategy;
- To organize large-scale international conferences on a permanent basis;
- To entrust the ESI with an organization of a conference on consequences of the Lisbon Treaty entering into force, to be held during the EU Spanish Presidency with broad participation of officials from Brussels and other interested capitals;
- To suggest the ESI holding a similar conference on the Eastern Partnership;
- To enroll at the ESI representatives from the private sector, parallel to state employees;
- To seize the opportunity of the private sector students studying at the ESI with a view to enrich the programme, reinforce its practical orientation and create new communication opportunities, implement principles of state & private partnership;
- To attract private sector students to study at the ESI without prejudice to the main ESI mission of retraining state employees;
- To conduct a special thorough discussion on attracting private sector students to study at the ESI;
- To continue negotiations with Human Resources departments of ministries and agencies on reducing the workload of those employees who study at the ESI;
- To ensure at the same time, that studying at the ESI is not to the detriment of the main responsibilities of state employees;
- To integrate the training sessions abroad into the general Master's degree programme;
- To involve in the special short-term or other courses a wider categories of students, including those participating on tuition-fee basis;
- To attract more actively students from the EU countries to study at the ESI;
- To adjust with this aim the ESI Master degree programme to the needs of the EU students, focusing primarily on the Russia-EU relations;

- To increase the number of specialized committees/working groups with the participation of the Governing Board members and enlarge their scope;
- To provide for the basic courses in the first semester to be delivered in Russian so that their full comprehension by students would be guaranteed;
- To contribute to the elaboration of a new basic Agreement between Russia and the European Union in suggesting to pay more attention to the forth Common Space, to create new or additional grant programmes for training of the Russian citizens in the EU countries, and to further include Russia into the EU programmes on inter-university exchanges;
- To apply to the European Union with a proposal to provide the EU citizens with an opportunity of studying at the ESI under the existing or specially created mobility program;
- To take decisions as to the changes in the ESI activities and Development strategy implementation that involve financial resources only if these resources are actually available;
- To create a working group on increase of wages of the ESI staff, new appointments and similar issues;
- To consider launching summer language courses for the EU students;
- To pay more attention to the expansion of research programs.

Following the discussion **the Governing Board took decisions:**

1. To create a provisional working group with the participation of the Governing Board members to analyze options of the ESI Development strategy implementation and their reflection in the budget for the period of 2010-2013 years.
2. To request the group to prepare proposals to be discussed at the next meeting of the Governing Board beforehand.
3. To include Eiki Berg, Jaap De Zwaan, Annouchka Nabokoff and a representative of the Delegation of the European Commission, as well as representatives of the ESI Administration and staff, into this working group.
4. Appreciate readiness they expressed to hold a start-up discussion of this working group on the second day of the current Governing Board meeting.

Professor Mark Entin reported on **item 1.7 of the Agenda about the meeting of the Governing Board working group on publications policy and public relations**. He suggested to approve composition of the group and to assign it a status of a Committee of the ESI Governing Board on publications policy and public relations. At the meeting the Committee agreed, that it would concentrate exclusively on discussion of strategic issues of the ESI activities in the area of the Committee's competence. The general understanding was reached by the Committee as to the type of the ESI publications. It was agreed that orders for publications should be collected, the activity of the "All Europe" electronic magazine should be further maintained and the number of authors of the magazine should be increased.

The Committee addressed to all the Governing Board members with a proposal to write for the magazine, to attract authors to it, to use more actively the potential of the magazine for placing advertisements and informing general public about activities of the EU and the EU Presidency, as well as to pay attention to regular measures on the promotion of the ESI. Intensified cooperation and interaction with the Delegation of the European Commission to Russia is to become a very important responsibility area of the Committee.

Anatoly Torkunov, Jaap De Zwaan, Manuel de la Camara, Annouchka Nabokoff participated in the discussion.

**Following the discussion the Governing Board took decisions:**

1. To confirm the creation of the Committee of the Governing Board on publications policy and public relations.
2. To include Gerhard Hafner, Krassimir Nickolov, Andrey Zagorskiy and Nickolai Kaveshnikov in it.
3. To ask Gerhard Hafner to speak at the next meeting of the Governing Board on the Committee's activity.

Professor Mark Entin spoke **on the second item of the Agenda**. He emphasized that it was important both from political and organizational perspective to discuss aspects of the EU-Russia relations at one of the next Governing Board meetings. He stressed that such a discussion would contribute a lot to the ESI work and could serve a reference point for it. At the same time, with the account of a special role of the ESI in the context of cooperation between Russia and the European Union, it would enrich partnership of the two sides. At the end of his speech he suggested paying tribute to the memory of one of the ESI founders Mark Vuijsteke by naming

after him a class-room in the new MGIMO-University building, designed for the ESI.

**The proposal was unanimously supported.** Anatoly Torkunov, Jean Cadet, Ivan Ivanov, Jaap De Zwaan, Annouchka Nabokoff, and Tamara Shashikhina participated in the **follow-up discussion**. In the course of the discussion it was proposed, inter alia:

- To devote one of the next Governing Board meetings to the discussion of deepening of the relations between Russia and the European Union and the role of the ESI in providing assistance thereto; think thoroughly over the contents of this meeting; request all the Governing Board members to make necessary preparations, so that the maximum possible feed-back and practical benefit could be achieved;
- To hold this meeting in an expanded composition and invite a certain number of experts from both sides to take part in it;
- To discuss at this meeting such issues as trans-border cooperation, or the integration processes coordination within the European Union and Customs Union between Russia, Kazakhstan and Belarus;
- To devote a part of the next Governing Board meeting to the discussion of any issue critical to the relations between the European Union and Russia, to be identified among the members of the Board on a routine basis.

**The Governing Board decided to:**

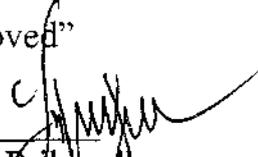
In commemoration of Mark Vuijlsteke, one of the ESI founders, name after him a class-room in the new MGIMO-University building, designed for the ESI.

**On the item "Miscellaneous" of the Agenda.**

**The Governing Board decided to:**

Confirm that next meeting of the Governing board of the ESI will be held on 22 of April, as was previously agreed.

“Approved”

  
 \_\_\_\_\_  
 Sergey Rukhodko  
 Chairman of the Governing Board  
 of the European Studies Institute