

11th GOVERNING BOARD MEETING
EUROPEAN STUDIES INSTITUTE
Moscow, 13 May 2010
MINUTES

DRAFT AGENDA

1. Introduction of new representatives from the College of Europe.
2. Overview of the current ESI activities by the Director of the ESI Mark Entin.
3. Report on Working Group Proposals regarding ESI new activities foreseen for the period 2010-2013 by Prof. Jaap De Zwaan.
4. ESI budget 2010-2013 by the Director of the ESI Mark Entin.
5. Report on activities of the Committee on the ESI editorial policy and visibility by Professor Gerhard Hafner.
6. Establishment of new Governing Board Committees:
 - for the main criteria and selection procedure of the third ESI vice-director;
 - for the development of research activities at the ESI;
 - for the ESI regional strategy.
7. Appointment of new members to the existing Committees.
8. The date of the next Governing Board meeting.
9. Miscellaneous.

PARTICIPANTS

Russian Federation side

Mr. Sergey PRIKHODKO	Assistant to the President of the Russian Federation
Mr. Alexander GRUSHKO	Deputy Minister of Foreign Affairs of the Russian Federation
Mr. Anatoly TORKUNOV	Rector of the MGIMO (University), Academician of the Russian Academy of Sciences
Mr. Alexander FILIPPOV	Head of Division of Multilateral Cooperation and International Organizations, Ministry of Education and Science of the Russian Federation on behalf of the Director of the Department of International Cooperation in Education and Science Nichkov Vladislav
Mr. Mark ENTIN	Director of the European Studies Institute, Professor
Mrs. Tamara SHASHIKHINA	Deputy Director of the European Studies Institute, PhD
Mr. Mikhail MARCHAN	Deputy Director of the European Studies Institute

European Union side

Mr. Eiki BERG	Professor of International relations, Department of Political Science, University of Tartu
Mr. Manuel de la CAMARA	Minister, Embassy of the Kingdom of Spain to the Russian Federation
Mr. Daniel TARSCHYS	Professor of Political Science and Public Administration, Stockholm University
Mr. Jaap Willem De ZWAAN	Director of the Netherlands Institute of International relations in the Hague
Mr. Dimitrios TRIANTAPHYLLOU	Director General, International Centre for Black Sea Studies (ICBSS), Athens
Mr. Klaus SEGBERS	Director of the East European Studies at the “Free University of Berlin” and the “East-European Institute”
Mr. Gerhard HAFNER	Professor of International Law, Faculty of Law, University of Vienna

Observers

Mr. Fernando VALENZUELA	Head of Delegation of the European Commission to the Russian Federation
Mr. Nicola SCARAMUZZO	Project Officer, EU-Russian Cooperation Programme, Delegation of the European Commission to the Russian Federation
Mrs. Evangelina BLANCO GONSALEZ	Project Manager, Development Office, College of Europe, Bruges
Mr. Etienne CLAVIER	Head of Unit, Delegation of the European Commission to the Russian Federation

Absent

Mr. Ivan IVANOV	Leading specialist of the Institute of Europe of the Russian Academy of Sciences, Academician of the Russian Academy of Sciences
Mr. Tomas BERTELMAN	Ambassador of Sweden to Russia
Mrs. Elena DANILOVA	Director of the Foreign Economic Relations Department at the Ministry of Economic Development of Russia

Guests

Mr. Oleg BARABANOV	Head of the department of politics and policies of the EU and Council of Europe ESI
Mr. Gennady TOLSTOPYATENKO	Head of the department of the EU law ESI

Issues submitted for discussion & decisions

Sergey Prikhodko: welcomed the participants and suggested the agenda.

Fernando Valenzuela: expressed gratitude to the representatives of the Russian government and MGIMO for making the European Studies Institute a reality.

Focused on the necessity of having a vice-director to carry out the tasks of the management and dealing with academic aspects.

Emphasized the importance of the quality increase in teaching, in research area and the editorial activity of the Institute by the development of the e-journal and the web-site due to its importance in the communication process. Recommended the editorial Committee to focus more specifically on these issues.

Stressed the significance of ensuring of the sustainability of the ESI.

Underlined the possibility of development of the regional strategy of the Institute by increasing the cooperation with Russian regions based on the demand-driven approach.

Report by the ESI Director

Under **the first item of the Agenda** the Director of the European Studies Institute Mark Entin introduced the new member of the Governing Board as an observer, a representative of the College of Europe – Mrs. Evangelina Blanco Gonzalez.

Spoke **on the second item of the Agenda**. Made a laconic overview of the achievements made by the Institute during the years of work, specifically, the extension of the cooperation with Ministries and Agencies, and regional Universities, growing number of applicants from different Ministries and Agencies of Russia.

Made an overview of the current activities of the ESI.

He underlined the smooth functioning of the master's degree program and the increase in the short-term courses' role in the whole activity of the Institute. Attracted attention of the members of the Governing Board to the fact of the growing number of short-term courses and conferences held by the Institute.

Indicated that the most visible product of editorial and publishing activities is the on-line journal and underlined growing interest of foreign authors in the journal. In addition, confirmed the necessity of publishing manuals and text-books for the students not only in Russian, but also in English language in order to widen the circle of people using the materials prepared by the ESI.

Reminded to the members of the GB that the Institute is going through the recruitment procedure which is rather complicated because of the over three hundred applications received.

Focused on the new format of work of the Governing Board and underlined the effective work of existing Committees.

Report on Working Group Proposals regarding ESI new activities foreseen for the period 2010-2013

Under **the third item of the Agenda** the chairman of the Committee on the ESI Strategy Mr. Jaap de Zwaan presented the following recommendations of the Committee:

- The classes should be held as well in small groups in order to improve the quality of education and to improve the skills of the participants in class, to make them communicate with lecturers, to enter into a dialog, to establish contacts.
- The diploma thesis could be presented in a foreign language in order to allow the participants to improve their language skills, and also to allow foreign lecturers to participate at the presentation of the thesis.
- The summer language courses, introductory courses, specialized courses could be provided for the business community.

- The Alumni Association must be created in order to make use of the expert knowledge they have acquired.
- Knowledge of the ESI should be disseminated not only in Moscow but elsewhere.

Sergey Prikhodko, Jaap de Zwaan, Fernando Valenzuela, Anatoly Torkunov, Klaus Segbers, Manuel de la Camara, Alexander Grushko, Daniel Tarschys participated in a subsequent **discussion**.

Report by the ESI Director

The Director of the European Studies Institute Mark Entin spoke **on the fourth item of the Agenda**. He identified the specific features of the future budgets and suggested to adopt them.

Sergey Prikhodko, Fernando Valenzuela, Jaap de Zwaan, Alexander Grushko, Daniel Tarschys, Mark Entin, Tamara Shashikhina participated in a subsequent **discussion**. They made the following proposals and comments:

- To envisage money in the budget in order to have an opportunity to have a new vice-director of the Institute.
- To focus appoint him/her in order to save both efforts and time.
- To employ a person who has academic education with expertise in EU-Russia relations, as well as in the field of marketing and sustainability.
- To make the new vice-director the centre of the research work in the ESI.
- To emphasize the fact that it is incorrect to compare the last financial periods and the future one. In 2006 the ESI only started to work and the variety of activities was not so prominent as it is now.
- To draw the attention to the account difference, as the real calendar year is from the 1st January to 31st December, while the academic year is from the 1st September to 31st August.

Following the discussion **the Governing Board took the decisions:**

1. To approve the three year budget for the years 2010-2013. Unanimously.
2. To approve the budget for the academic year 2010-2011. Unanimously.

Report on activities of the Committee on the ESI editorial policy and visibility

Under **the fifth item of the Agenda** the chairman of the Committee on the ESI editorial policy and visibility Professor Gerhard Hafner presented the following recommendations of the Committee:

- To improve the English version of the web-site in order to make it internationally accessible.
- To establish linkages to the Universities and research centers in order to make the ESI known.
- To publish the Russian yearbook of European studies including publication on the external policies, economics and law in Russian and in English.
- To correlate the online journal All Europe.ru with the Russian yearbook of the European studies.
- To distribute more intensively the foreign publications within different Russian Universities, particularly in the regions.
- To organize special courses about the EU-Russia relations for foreign people, foreign companies, EU organizations and embassies located in Moscow.
- To organize conferences and seminars with research centers and Institutions of the European Union with the purpose of dissemination of information about the ESI.

- To establish the network of the alumni to increase the awareness of the ESI among other institutions.
- To create two more jobs on the contract basis to coordinate these activities.

Sergey Prikhodko, Mark Entin, Tamara Shashikhina, Dimitrios Triantaphyllou, Eiki Berg, Gerhard Hafner, Anatoly Torkunov participated in a subsequent **discussion**.

Mark Entin, Fernando Valenzuela, Klaus Segbers, Jaap de Zwaan, Evangelina Blanco Gonzalez, Oleg Barabanov participated in a **discussion on the sixth and seventh items of the Agenda**. They touched upon such issues as creating Committees: for the main criteria and selection procedure of a third ESI vice-director, for development of research activities at the ESI, for regional strategy. Different views were expressed.

Mark Entin: made a short conclusion **on the sixth issue:**

- Committee on the selection of students is necessary - it will continue to work;
- The selection Committee of the faculty is also necessary- it will continue to work;
- The Committee on Editorial Policy and Visibility is a strategic Committee and it makes a real contribution to the activities of the ESI. The Committee will work for the next 3 years on a permanent basis and periodically report their proposals to the GB;
- Working Group on Strategy chaired by Jaap de Zwaan has completed its mandate and reported the result of their work which the Governing Board desired. So it has ceased to exist.

Evangelina Blanco Gonzalez: expressed a desire to take part in the selection of students Committee as an observer.

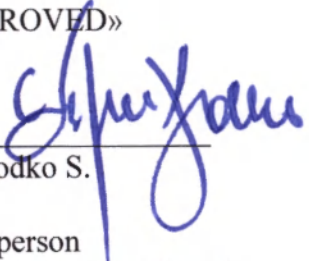
Jaap de Zwaan: suggested Klaus Segbers and Gerhard Hafner for the main criteria and selection procedure of the third ESI vice-director Committee. Expressed the desire of Mr. Berg, Mr. Tarschys and himself to join the Committee on the Regional Strategy.

A proposal of Jaap de Zwaan under **the eighth item of the Agenda** to hold the next Governing Board meeting on November 11 or November 18, 2010, letting the choice of the concrete date to the President of the Governing Board was supported.

On the basis of this proposal **Sergey Prikhodko took the decision:**

1. To approve November 18, 2010 as the date for the next Governing Board meeting.

«APPROVED»


Prikhodko S.

Chairperson
of the Governing Board
European Studies Institute at MGIMO-University