

Dear Fernando VALENZUELA,
Dear members of the ESI Governing board,

We, members of a small working group, composed of Jaap de ZWAAN and Alexey GROMYKO, met in Moscow on September 27, 2011, address to you with a following proposal, aimed at increasing personal contribution of the members of the Governing board to achieving strategic aims of the European Studies Institute at MGIMO-University.

**Draft proposal
on increasing personal contribution of the members of the ESI Governing
board to achieving strategic aims of the Institute**

- We, members of the ESI Governing board, are not satisfied that when we meet in Moscow a number of the GB members do not stay the whole day to discuss all the items of the agenda of the GB meeting;
- We, members of the ESI Governing board, are not satisfied that due attention is not paid to all items of the agendas of the GB meetings and they are not discussed at length;
- We, members of the ESI Governing board, are not satisfied that the GB members do not contribute actively to deepening agendas of the GB meetings;
- We, members of the ESI Governing board, are not satisfied that GB meetings do not pay enough attention to increasing ESI contribution to making the Russian Federation and the European Union closer and to improving their cooperation and partnership and putting at their use the whole potential of the ESI, established for achieving this purpose;
- We, members of the ESI Governing board, are not satisfied that members of the GB do not do enough to achieving strategic goals inscribed in the Status of the ESI.

To remedy this situation we suggest establishing a Governing board Committee on helping Governing board members to increase their personal input in achieving strategic goals of the European Studies Institute (called thereafter – Executive Committee {ExecCom}). It must be created as a kind of think tank to give advice to the GB leadership and the GB members on strategic issues of the ESI development.

The ExecCom is to make suggestions on how to:

- improve relations between the Russian Federation and the European Union and to make them closer;

